WELL Health TECHNOLOGIES CORP

TSX - WELL
OTCQX - WHTCF

Canada's Largest Outpatient Healthcare Platform Powered by Software & AI

WELL's vision is to be the operating system underpinning outpatient healthcare at scale for a modernizing Canadian healthcare system, powered by clinics that deliver care, software that runs it, and AI that makes it smarter.

2 Hours Daily	Time saved per Doctor by using WELL AI Voice	**~80 NPS**	in 2025 vs. 34 industry average	**80+ Hours**	Saved weekly per clinic using Online Booking & Self Check-In
4.3M	Canadian Patient visits in 2025	**3,400+ Providers**	In the WELL Canadian Network*	**302 Clinics**	In 5 provinces across Canada

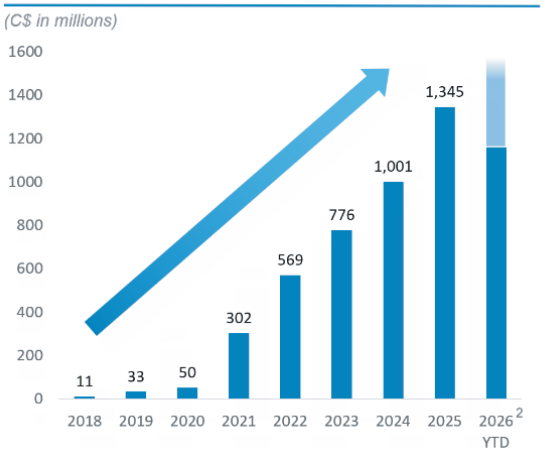
*as of September 30, 2026

Investment Highlights

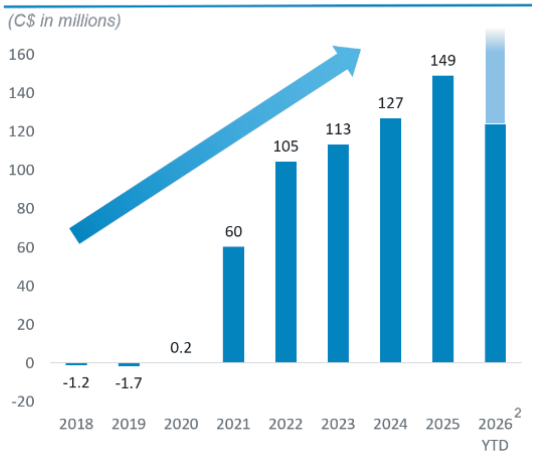
- Largest Operator of Out-Patient Medical Clinics in Canada
- Robust Organic Growth, Disciplined Capital Allocation, and a Multi-Year Runway for Sustainable Expansion
- Leader in Providing Digital Tools to Canadian Healthcare Providers
- Strong Ability to Compound Per-share Profitability in a Capital-light Manner
- Leader in Developing and Commercializing AI to Support Providers and Improve Health Outcomes
- Experienced and Proven Management Team

Financial Metrics

Normalized Revenue[1]



Normalized Adj. EBITDA[1]



1 Normalized figures exclude revenue recognition impacts related to Circle Medical and CRH, for more information please see WELL's Q3-2026 MD&A and press release dated November 9, 2026.

2 Nine-months ended September 30, 2026

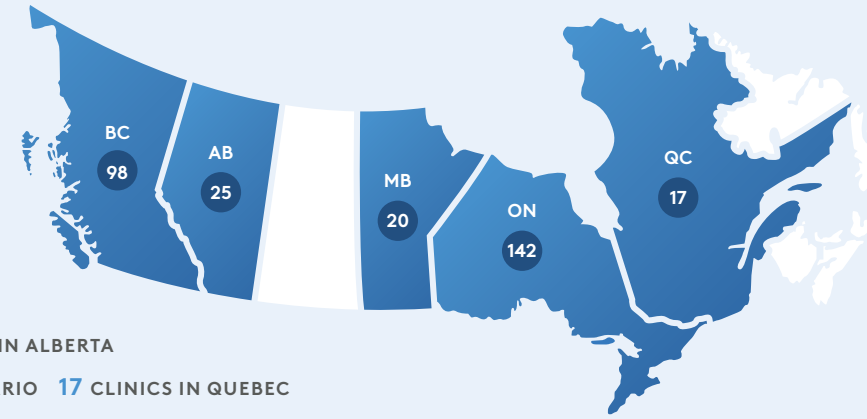
Questions? Email **Investor@WELL.company**

WELL.company

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The Largest Healthcare System in Canada



302 CLINICS

98 CLINICS IN BRITISH COLUMBIA | 25 CLINICS IN ALBERTA
20 CLINICS IN MANITOBA | 142 CLINICS IN ONTARIO | 17 CLINICS IN QUEBEC

WELL centralizes operations, automates administrative workflows, and integrates technology across clinics, freeing up physician time to focus on patient care and increasing clinical throughput.

Non-WELL Clinics:

- Suboptimal patient experience from long waits, inefficient workflows, and limited physician time
- Care is reactive and episodic, addressing issues only after they arise
- Practitioners burned out by admin overload, spending less time with patients
- Operating at break-even or at a loss

WELL Health Clinics:

- Enhanced patient experience driven by online booking, digital check-in, and AI-enabled physician support
- Care is proactive and continuous, focusing on prevention and early intervention
- Empowered practitioners supported by streamlined administrative workflows
- Strong returns through tech-enabled efficiencies

Proven Management Team



Hamed Shahbazi
Founder, CEO & Chairman



Evelyn Sutherland
Chief Financial Officer



Derek Clark
Chief Operating Officer



Dr. Andrew Bond
Chief Health Officer



Shane Sabatino
Chief People Officer



Loreto Grimaldi
Chief Legal Officer



Kaytek Przybylski
Chief Digital & Information Officer



Dr. Michael Frankel
President, Canadian Clinics