

Q2 2024 Earnings Presentation

August 14, 2024





Disclaimer

This presentation contains forward–looking statements and forward–looking information within the meaning of applicable securities laws. These statements relate to future events or future performance. All statements other than statements of historical fact may be forward–looking statements or information. Forward–looking statements and information are often, but not always, identified by the use of words such as "appear", "seek", "anticipate", "plan", "continue", "estimate", approximate", expect", "may", "will", "project", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe", "would" and similar expressions. Forward–looking statements and information are provided for the purpose of providing information about the current expectations and plans of the management of the Company relating to the future. Readers are cautioned that reliance on such statements and information may not be appropriate for other purposes, such as making investment decisions. Since forward–looking statements and information address future events and conditions, by their very nature they involve inherent risks and uncertainties.

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WELL Q2 2024 Financial Highlights

Q2 Revenue -\$243.1M, +42% Y/Y Q2 Adj. EBITDA¹ of \$30.9M, +11% Y/Y

Increased guidance for FY2024 Revenue to \$970-990M.
Adj. EBITDA and FCFA2S Guidance Reaffirmed

Q2 Organic Revenue Growth of 21%

Net Debt to Shareholder
EBITDA decreased to
2.67x in Q2
vs 2.75x in Q1

Paid down \$13.9m of debt facilities in Q2



WELL Q2 2024 Operational Highlights

Over 37,000 unique Providers supported by WELL's Technology

Over 3,900 Providers in WELL's Clinic Network

1.4M patient visits, +38% YoY 2.1M patient interactions, +48% Y/Y

Organic growth at CAN clinics was 25.5% Y/Y inc Absorptions

Same Clinic Organic
Growth rate at CAN
Clinics = 11.4% Y/Y (exAbsorptions)

CAN patient visits grew by 41% Y/Y US patient visits grew by 34% Y/Y

Q2 2024 Earnings Presentation Themes

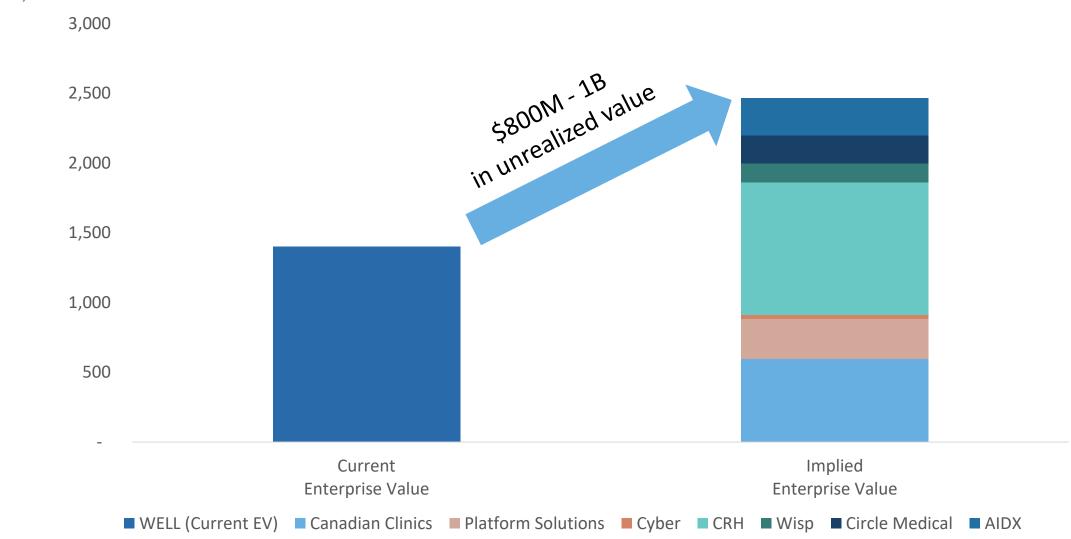
We will be presenting key updates as it relates to the following themes:

- 1. Our Various Strategies to unlock sum of the parts value
- 2. Our plans to spin out our SaaS and Services "Provider Solutions" line of business as a controlled public company
- 3. Our efforts to improve per share metrics, by reducing dilution and stock-based compensation, improving profitability and shareholder value
- 4. Important commentary about our Clinic Consolidation Program and Progress thereto



Seeking to Unlock Value from Sum-of-Parts

(C\$ in millions)





Strategic Spinout of WELL's Provider Solutions (WPS) Canada's Premiere Provider of Physician Software

Financial Profile

 In Q2, excluding cybersecurity WPS generated \$10.4M in revenues at 86% Gross Margins and 30% EBITDA margins with organic growth of 24% YoY

Recurring Revenues

• Over 90% of WPS's revenues are contractual and recurring in nature resulting in predictable high margin cash flows for the long-term

One-Stop Solution

• 1/3 of all doctors in Canada purchase products/services from WPS across our EMR, Apps and Billing Solutions

Industry Tailwinds

• Physician burnout and increasing adoption of technology serve as long-term tailwinds for WPS to continue to capture market share via new and existing product offerings



37,000+

Practitioners



4,000+



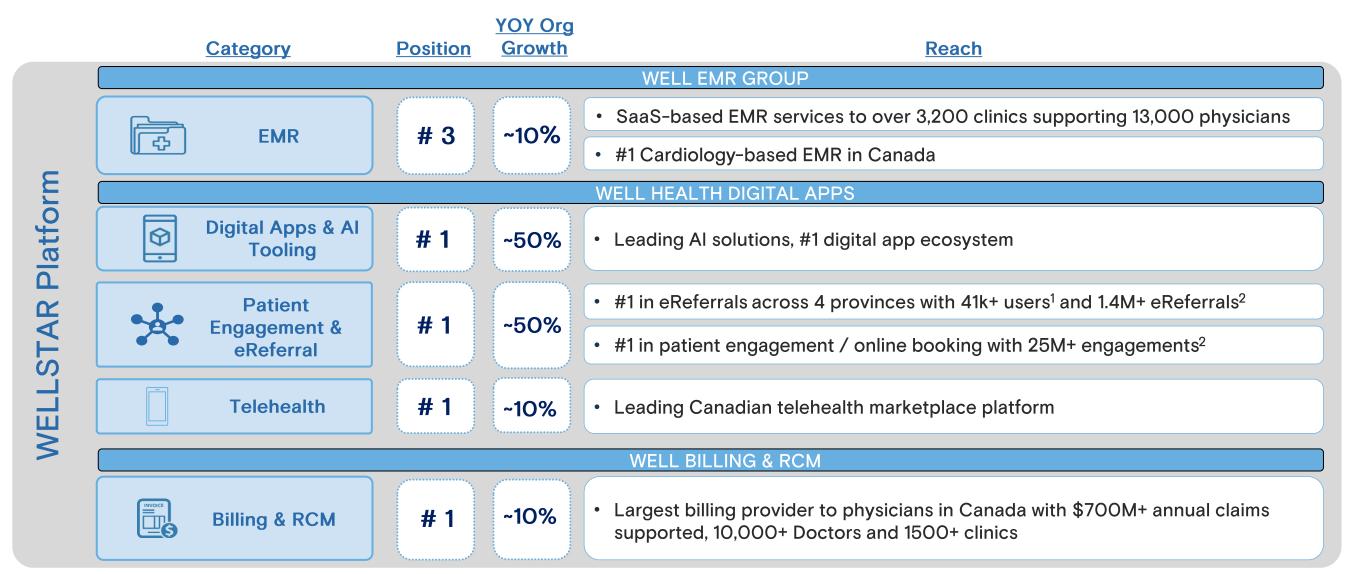
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Digital Apps





Market Leadership in Software to Support Care Providers

WPS is the de facto market share leader for tech enabling clinicians in Canada

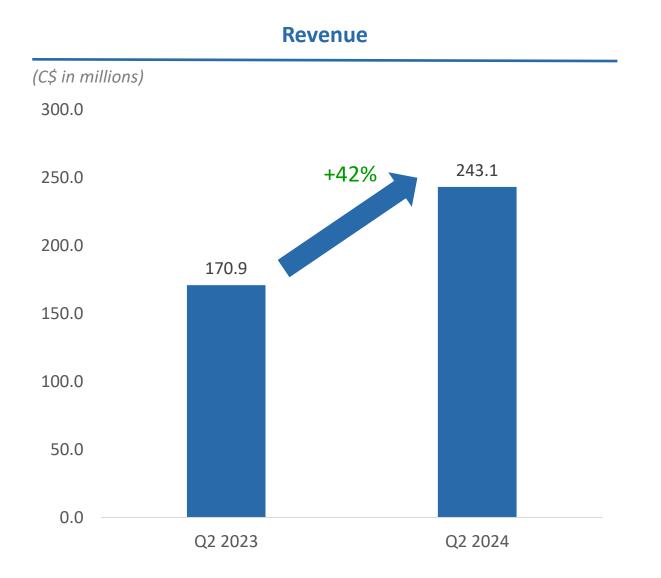


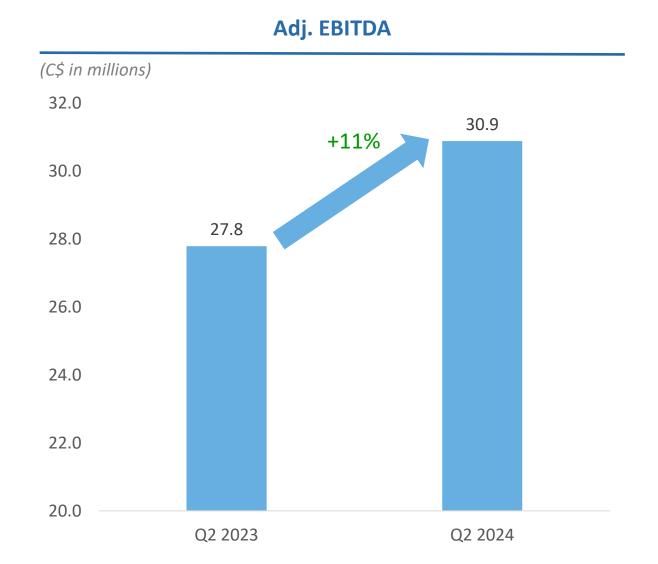
¹⁾ Users include non-physician clinicians



²⁾ eReferral and engagement figures represent annualized data based on Q2-24 counts.

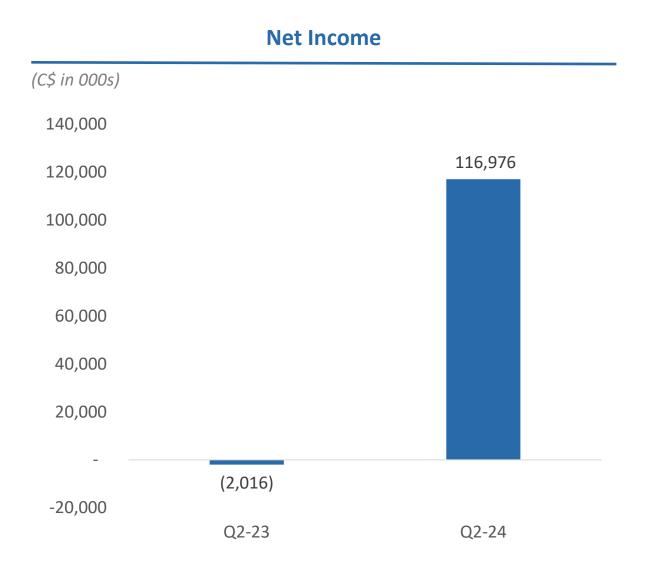
Q2 2024 Financial Highlights – Revenue and Adjusted EBITDA



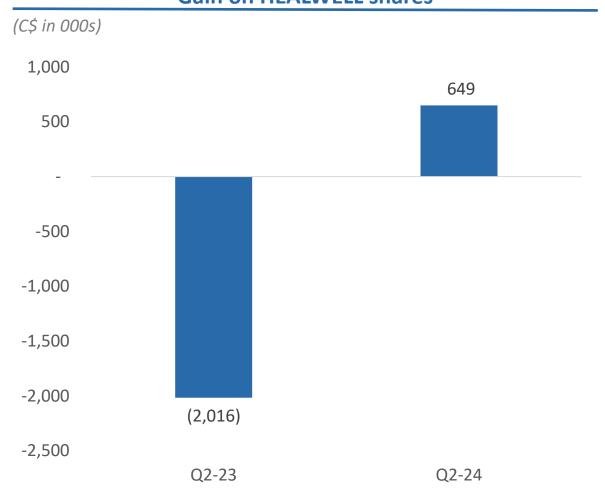




Q2 2024 Financial Highlights – Net Income

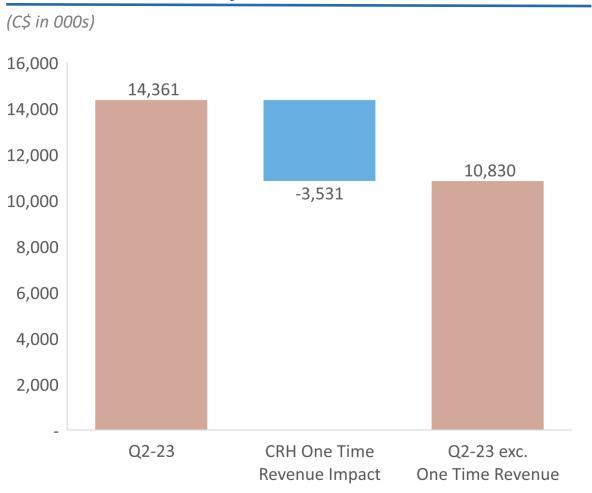


Net Income excluding Unrealized Gain on HEALWELL shares



Q2 2024 Financial Highlights – Adjusted Net Income

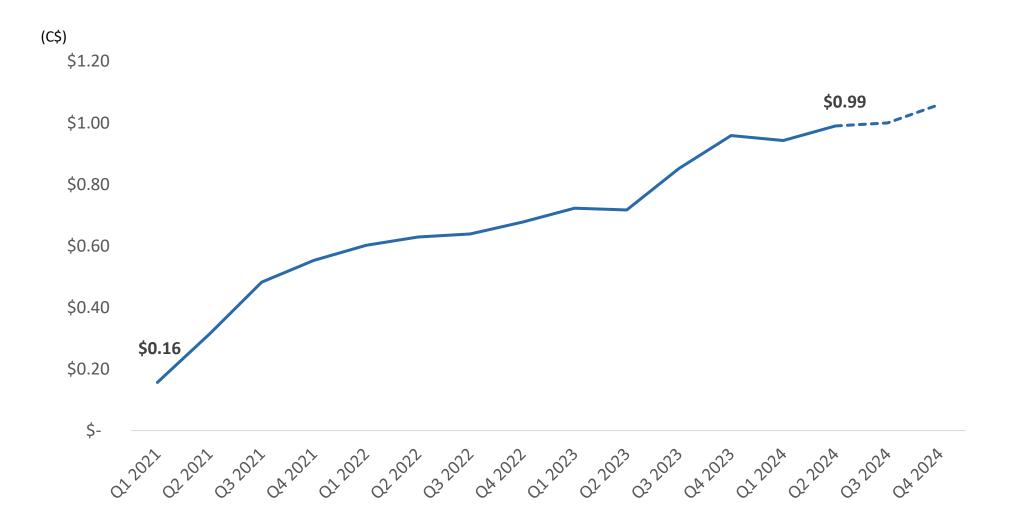
CRH's One Time Revenue Impact on Adj. Net Income in 2023



Adj. Net Income growth adjusted for CRH One-Time

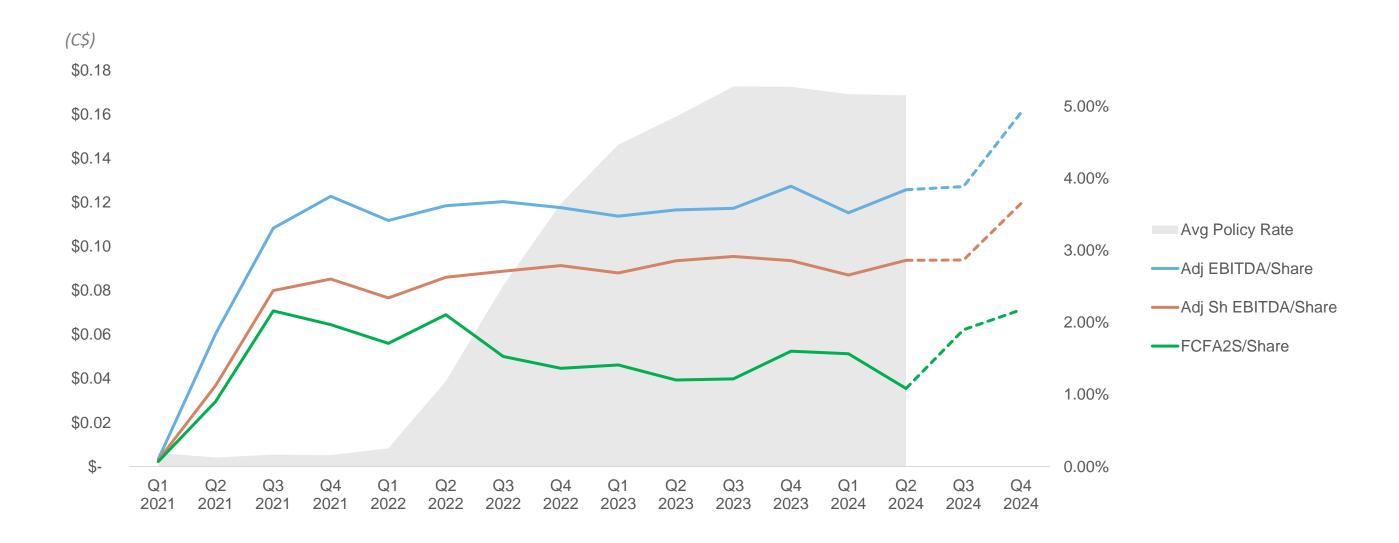


Revenue Per Share





Adjusted EBITDA and FCFA2S Per Share



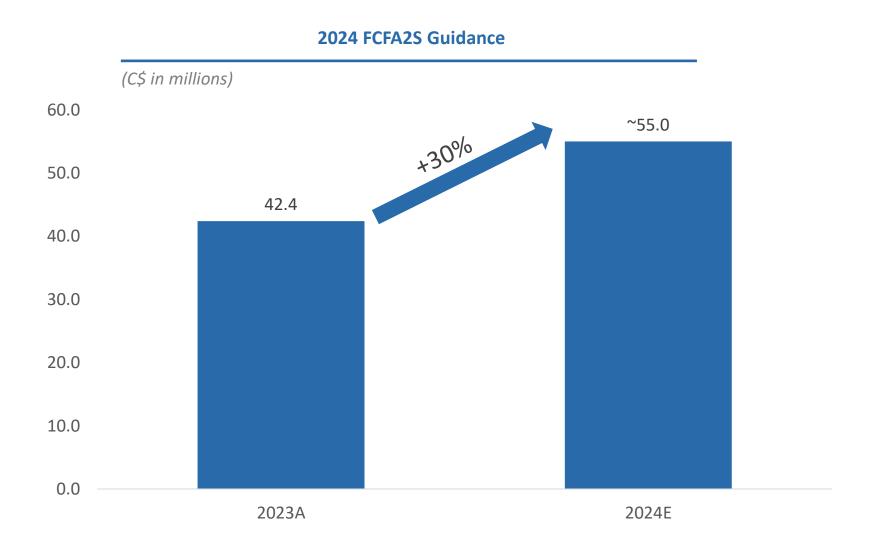
¹⁾ Adj EBITDA, Adj. Shareholder EBITDA and FCFA2S quarterly estimates in the graph are approximate quarterly values derived from WELL's stated annual guidance. These estimates should not be used as official projections or replace WELL's stated guidance.

²⁾ The Average Policy Rate is calculated as the weighted average of the average Bank of Canada's policy rate and the U.S. Federal Reserve's Federal Funds Rate for each quarter, with the weighting based on the proportion of WELL's drawn down balances from its US and Canadian credit facilities.



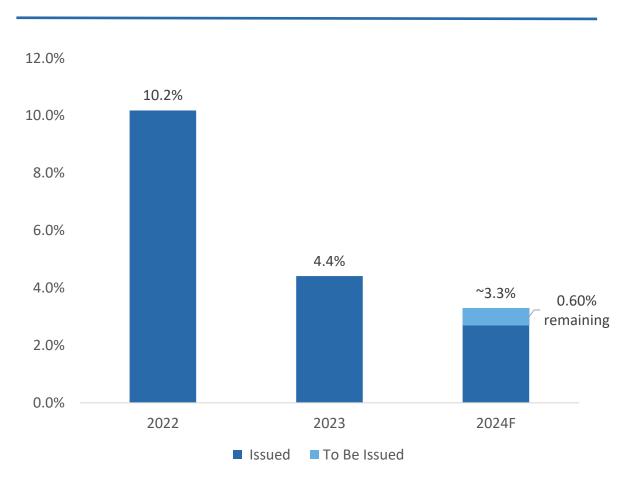
Free Cashflow Available to Shareholders

WELL reiterates guidance of ~C\$55 million in FCFA2S¹ in 2024.



WELL's Focus on Reducing Share Dilution

WELL Share Dilution

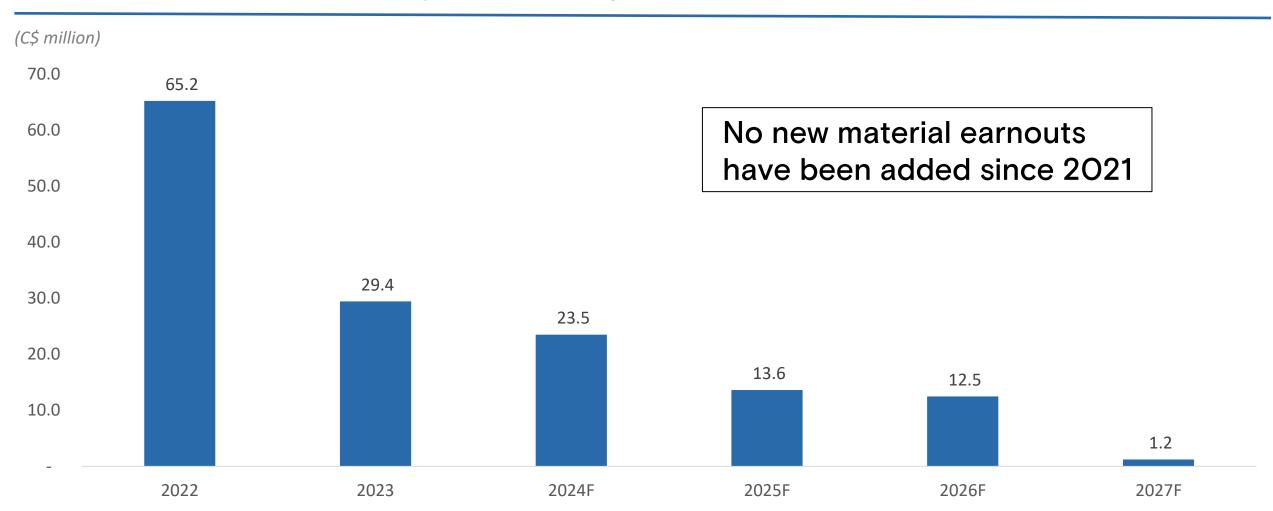


Key Drivers of Future Share Dilution

- **2024 Dilution:** 2.7% of the ~3.3% dilution expected in 2024 has already been realized in H1 2024.
- **Earnouts Rolling Off**: The earnouts from older acquisitions are rolling off and will not be a source of dilution going forward.
- Smaller Recent Acquisitions: More recent acquisitions have been far smaller, resulting in less dilution.
- Reduction in Share-based Incentives: Share-based compensation will be reduced, with a shift towards cash compensation and an Employee Stock Purchase Plan (ESPP).

Earnout Payments are Decreasing

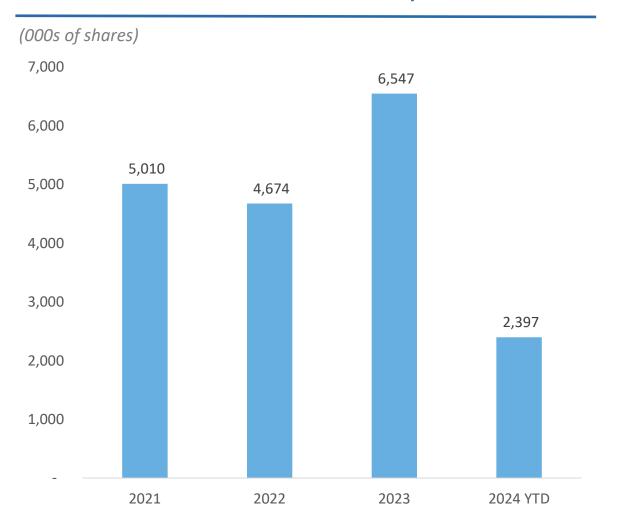
WELL Deferred Acquisition Costs including Time and Performance Based Earnouts¹





Performance Pay Moving Increasingly from Shares to Cash

Share-based Awards Granted by Year

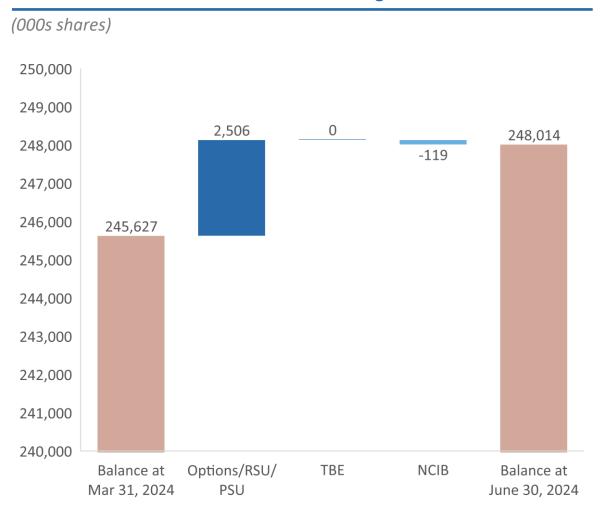


Comments

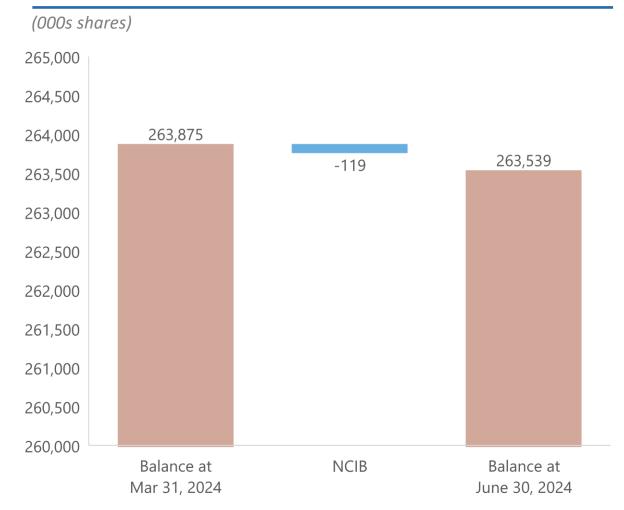
- Significant Decrease from 2023 to 2024: The number of share-based awards granted has significantly decreased from 6,547 in 2023 to 2,397 in 2024 year-to-date (YTD), reflecting a reduction of approximately 63%.
- No Share-Based Awards Granted in Q2-24
- Majority of Share-Based Awards Granted in Q1: Most awards are typically granted in Q1 of each year, setting the pace for the total annual issuance.

Our Focus on Share Dilution Reduction is Working

Basic Shares Outstanding 2024



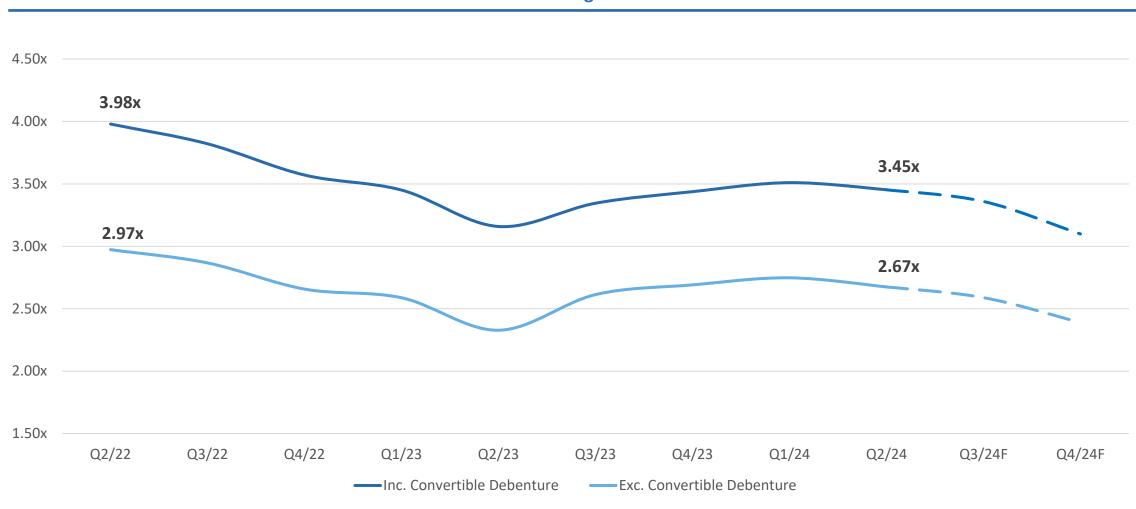
Fully Diluted Shares Outstanding 2024¹





Net Debt to Shareholder EBITDA Ratio is Improving





Updates on Different Lines of Business



HEALWELL A'

TSX: AIDX

HEALWELL AI Progress

- Al-enabled clinical decision support is the future of healthcare.
- HEALWELL provides leading AI tools and software to healthcare providers, with the ability to screen and detect hundreds of rare, complex and chronic diseases.
- Established Commercial clients. Inclusive of 6 of the top 10 big pharma companies.
- Robust M&A strategy and pipeline; announced four since debut including: Pentavere Research Group, Intrahealth Systems, VeroSource Solutions, BioPharma Services. Increasing scale through M&A with a growing pipeline of opportunity.
- Experienced team in healthcare, technology, M&A, and capital markets, with a proven track record of success and execution.

Headquarters:	Toronto, ON
Number of Employees:	390+
Revenue (Est. Run-Rate):	\$65M+
Cash (as of June 30):	\$14.5M
# of Connected Providers:	19,000+
# of Pharma Clients*	250+

^{*}Reflects estimated number of pharmaceutical and life science companies since inception that have transacted with HEAWELL and its subsidiaries (inclusive of BioPharma and VeroSource)

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